

## EXAMPLES OF STRATEGIC OBJECTIVES AND INDICATORS

This paper provides some good examples of Strategic Objectives (SOs) with related indicators and targets, that can be used in a Humanitarian Response Plan (HRP) and Humanitarian Response Monitoring Framework. The 5 examples correspond to 5 typical themes commonly used for Strategic Objectives. Countries should see them as examples, that may help develop their own SOs and indicators, related to their specific context. Those indicators related to people should be disaggregated by sex and age.

### STRATEGIC OBJECTIVE 1: LIFE SAVING

Reduce mortality and morbidity amongst displaced people to pre-emergency levels.

Indicator	In need	Baseline	Target
1. Crude mortality rate : death per thousand per year	NA	15	10
2. Under-5 mortality rate : death per 10.000 per day	NA	3,5	<2
3. Under-5 Global Acute Malnutrition (GAM) rate	NA	15.6%	<5%
4. Incidence for ( <i>selected disease relevant to the local context</i> )	NA	8%	3%
5. # of affected households gaining access to a source of safe drinking-water	150,000	0	120,000

### STRATEGIC OBJECTIVE 2: IMMEDIATE ASSISTANCE

Improve the living conditions and dignity of internally displaced people, through provision of essential commodities

Indicator	In need	Baseline	Target
1. % of affected population having a shelter	NA	40%	90%
2. Average number of litres of water available per person per day, among the affected population	NA	10	15
3. % of affected households having food consumption score > 35	NA	30%	65%
4. % of affected people having access to primary health care	NA	25%	80%
5. # of affected households gaining access to a functioning toilet	20,000	0	10,000
6. # of households in need of NFIs receiving a NFI Family kit	5,000	0	5,000
7. IDPs' score on the quality of their living conditions, on a scale from 1 (worst) to 5 (best)	NA	2	4

### STRATEGIC OBJECTIVE 3: BASIC SERVICES

Ensure access of affected people to basic community services including education, health care, social services and public facilities

Indicator	In need	Baseline	Target
1. % of primary schools in affected areas, providing quality education	NA	30%	90%
2. # of health facilities in affected areas, that are rehabilitated and fully functioning	80	0	50
3. % of affected people having access to primary health care	NA	25%	80%
4. # of affected areas, where community services are brought back to an acceptable level	65	0	40

**STRATEGIC OBJECTIVE 4: LONGER TERM RECOVERY****Improve coping capacities and enhance affected people access to livelihoods, self-sufficiency, early recovery and resilience by addressing the underlying causes of vulnerability**

Indicator	In need	Baseline	Target
1. % of affected vulnerable workers employed in livelihoods activities (micro businesses, Small to Medium Enterprises, fisheries, farming, ...)	NA	10% women 15% men	40% women 35% men
2. # of communities without physical access to functioning markets, and gaining one	300	0	150
3. % of affected households owning productive assets	NA	35%	65%
4. # of households having no source of income, and getting one	2,500	0	1,000
5. # of affected households receiving agricultural inputs	5,000	0	3,000
6. % of affected population in urban and rural areas with access to formal or informal financial services	NA	30% urban 5% rural	75% urban 50% rural
7. Average % of resources spent on food, among affected people	NA	65%	<50%
8. % of affected areas with a local government-led recovery plan	NA	10%	50%
9. % of displaced people supported with durable solutions (return, reintegration or resettlement).	320,000	0	100,000

**STRATEGIC OBJECTIVE 5: PROTECTION****Reinforce the protection of civilians, in particular as it relates to women and children.**

Indicator	In need	Baseline	Target
1. % of victims of physical, sexual, and gender-based violence provided with holistic assistance (medical, psycho-social, legal, etc.)	NA	20%	35%
2. Mined land that was cleared of land mines and/or unexploded ordinances (km2)	20,000	0	5,000
3. % of children registered for tracing that have been reunified and stayed with their family for more than six months	NA	40%	60%
4. IDP policy issued in accordance with international standards	NA	no	yes